# Investigating current workflow management of patients with uncontrolled diabetes

AUTHORS: MEERA MOHAN, MSN CANDIDATE, SAMANTHA PITTS, MD, MPH

JOHNS HOPKINS HOSPITAL INTERNAL MEDICINE, GREEN SPRINGS STATION; JOHNS HOPKINS UNIVERSITY SCHOOL OF NURSING, BALTIMORE, MD

## 0

#### **Background**

As of 2014, 29 million people in the US have diabetes. By 2050, one-third of the adult US population could have diabetes, increasing the risk for dangerous complications: heart disease, stroke, blindness, renal damage, and leg and foot amputations<sup>1</sup>.

The American Diabetes Association (ADA) recommends that adults with uncontrolled Type 2 diabetes have their hemoglobin A1C (HbA1C) levels checked every 3 months. Regular point-of-care A1C testing allows healthcare providers to adjust and change treatments suitable to the patients' needs promptly.

According to the ADA, the HbA1C treatment goal for adults is less than 7%. However, a more flexible HbA1C treatment goal of lower than 8% is acceptable for patients who have difficulties in controlling their glycemic levels<sup>2</sup>.

## **2** Objectives

- 1. Understand the current practice workflow for diabetes management and its gaps.
- 2. Improve the workflow of visits for diabetes management and A1c testing.
- 3. Ultimately increase the proportion of patients with A1c >= 8 who are receiving follow up and A1c checks consistent with guidelines.

# **3** Methods

We conducted chart reviews in EPIC of patients with A1c >= 9 to address the following variables: Appointment data:

- Last appointment date and type
- Diabetes addressed during visit
- PCP's recommended follow up time frame
- Follow up scheduledCare management status:
  - ACO coverage
  - Care management involvement

#### Labs:

- Last and next A1c order date Specialty services:
  - Diabetes
  - Nutrition

Pivot tables were used to analyze the relationships between the variables.

#### 4 Results

	Frequency
	n=36
Follow ups	
Follow up recommended	22
Within 3 months	18
Appt scheduled	18
No follow up recommended	13
No appt scheduled	7
Diabetes addressed last appt	
Yes	29
No	7
Acute visit	4
POC testing	
A1c ordered within 3 months	11
Primary care management	
Diabetes service	19
Care manager	3
ACO	8
Nutrition	6

Table 1. Findings from chart reviews.

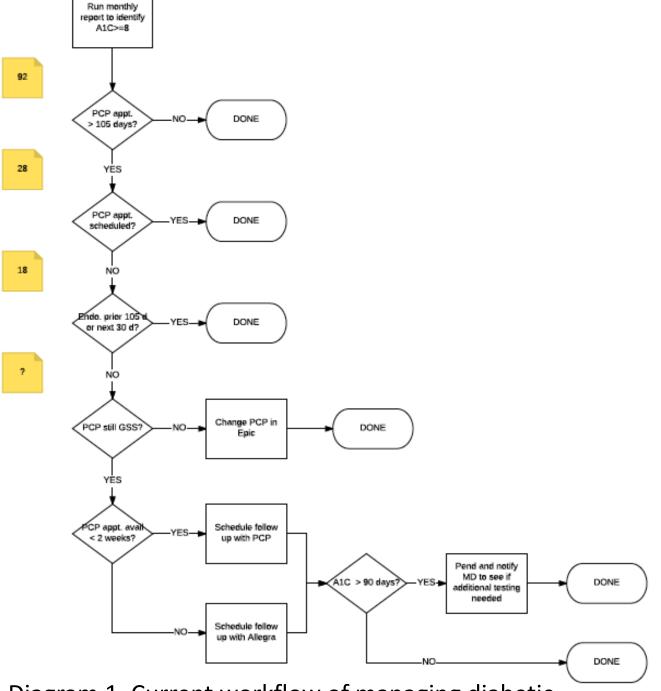


Diagram 1. Current workflow of managing diabetic patients.

36 patients had an A1c >= 9. Majority of the patients, approximately 80%, had diabetes addressed during their last appointment. Of those who did not have diabetes addressed, more than half came in for urgent care.

22 out of the 36, or 61%, had a follow up recommended by their primary care provider. Of those, 82% had a recommendation to come back within the next 3 months—they were treated according to ADA guidelines. 82% of those who had a recommendation also had a follow up scheduled. In contrast, more than half of the 13 who did not have a follow up recommendation had no appointment scheduled.

Only 11 of the 36, or 31%, had an HbA1c ordered within 3 months of their last point of care testing.

19 of the 36, or 53%, were co-managed with diabetes service. Only 3 had a care manager coordinating their care, most likely due to only 8 having their services managed by ACO. Lastly, 6 out of the 36, or 17%, had a nutrition appointment within the last year.

#### 5 Conclusions

- ■Majority of patients who had a follow up appointment scheduled had a recommendation. If patients receive follow up recommendations, then patients are more likely to have a next appointment scheduled.
- Many diabetic patients are not getting A1c testing as per ADA's guidelines. Future workflows will need to encourage patients to be regularly tested.
- ■Patients are discussing their diabetic condition with their PCPs and are being co-managed by diabetes service. Despite this, their diabetes is still uncontrolled, suggesting the need for improved coordination between the facilities.
- ■Patients who are managed by diabetes service do not need regular 3 month follow ups at GSS. The workflow will need to track which patients are treated by diabetes service and schedule their follow ups at GSS within a reasonable amount of time.

### **6** Future Directions

- Create a workflow that identifies patients who do not regularly follow up with GSS or diabetes service every 3 months and schedules an appointment for them.
- Identify services the diabetes practice provides and collaborate with the facility to improve coordination of care and ensure proper management of diabetic patients.
- Adjust workflow to schedule patients for regular POC testing.

## 7 References

<sup>1</sup>Centers for Disease Control. (2014). *Diabetes 2014 report card*. Atlanta, GA: Centers for Disease Control and Prevention, US Dept of Health and Human Services. Retrieved from http://www.cdc.gov/diabetes/pdfs/library/diabetesreportcard2 014.pdf

<sup>2</sup>American Diabetes Association. (2017). Standards of medical care in diabetes—2017. *Diabetes Care, 70*(Suppl. 1), S48-S56.

#### **Funding Source:**

The Helene Fuld Leadership Program for the Advancement of Patient Care Quality and Safety

